

#### **Business** model

- Among few players, Sabaf keeps a strong leadership in the business of components for cooking appliances
- Competitive advantage based on:
  - Product and process know-how
  - Process automation
  - Economies of scale
- The industry grows faster than the appliance market, thanks to:
  - Higher technical complexity and increasing value of the components
  - Outsourcing from household manufacturers
  - Growing need for safety and efficiency
  - Attention to environmental matters



## Strategy 1 - Enhance technological leadership

- We will focus on organic growth
- We will keep full control of the production process
  - Unique know how in joint product and process engineering
  - High degree of vertical integration
  - Special, personalized machinery
  - Robotic die-casting and automated equipment
  - High precision and high performance tools
- Average capex at 15% of sales in the past 8 years
- > 10% of workforce employed in R&D and Equipment Departments



## Strategy 2 - Enhance market leadership

#### We aim to:

- Further increase market share in Europe (today around 50%)
- Catch huge opportunities outside Europe
- Build long term partnerships together with clients
- Optimise the customer base



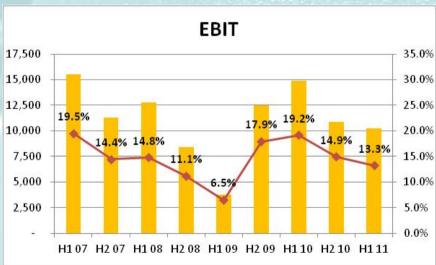
### Strategy 3 - Product innovation

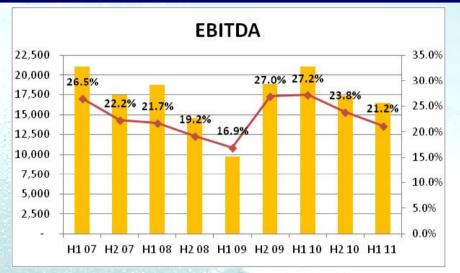
- Sabaf is the sole provider of the full range of components for gas cooking appliances
- We have the most innovative and advanced product portfolio
- Strong focus on power efficiency, common to all new products
- Product innovation aims to increase the barriers towards competitors
  - Technology not available to others
  - Continuous cost reduction
  - New patents
- Research for a higher value product mix

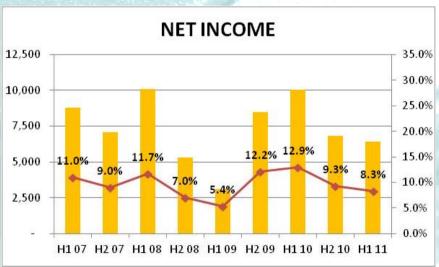


## Sales and profitability











## H1 2011 results

€ x 000	<u>H1 2011</u>		<u>H1 2010</u>			<u>FY 2010</u>
SALES	77,469	100.0%	77,725	100.0%	-0.3%	150,897 100.0%
Materials	(32,662)	-42.2%	(31,728)	-40.8%		(57,919) -38.4%
Payroll	(16,128)		(16,318)	-21.0%		(30,920) -20.5%
Change in stock	3,512	4.5%	5,981	7.7%		4,656 3.1%
Other operating costs/income	(15,763)	-20.3%	(14,546)	-18.7%		(28,198) -18.7%
EBITDA	16,428		21,114	27.2%	-22.2%	38,516 25.5%
Depreciation	(6,166)	-8.0%	(6,042)	-7.8%		(12,438) -8.2%
Gains/losses on fixed assets	4	0.0%	(171)	-0.2%		(285) -0.2%
EBIT	10,266	13.3%	14,901	19.2%	-31.1%	25,793 17.1%
Net financial expense	(602)	-0.8%	(531)	-0.7%		(1,107) -0.7%
Foreign exchange gains/losses	160	0.2%	275	0.4%		(151) -0.1%
Equity investements profits/losses	(143)	-0.2%	(499)	-0.6%		(759) -0.5%
EBT	9,681	12.5%	14,146	18.2%	-31.6%	23,776 15.8%
Income taxes	(3,248)	-4.2%	(4,087)	-5.3%		(6,909) -4.6%
Minorities						
Minorities	0		0			0
Minorities	0					0



## H1 2011 results adjusted for non recurring events

€ x 000	H1 2011 Non recurring		Non recurring events	<u>H1 2011 adj</u>	
SALES	77,469	100.0%	electricity equalisation	77,469	100.0%
Materials	(32,662)	-42.2%	payment	(32,662)	-42.2%
Payroll	(16,128)	-20.8%		(16,128)	-20.8%
Change in stock	3,512	4.5%		3,512	4.5%
Other operating costs/income	(15,763)	-20.3%	1,607	(14,156)	-18.3%
EBITDA	16,428	21.2%	1,607	18,035	23.3%
Depreciation	(6,166)	-8.0%		(6,166)	-8.0%
Gains/losses on fixed assets	4	0.0%	gain on	4	0.0%
			reduction of		
EBIT	10,266	13.3%	Sabaf do Brasil	11,873	15.3%
			LSHare Capital		
Net financial expense	(602)	-0.8%		(602)	-0.8%
Foreign exchange gains/losses	160	0.2%	(396)	(236)	-0.3%
Equity investements profits/losses	(143)	-0.2%		(143)	-0.2%
EBT	9,681	12.5%	1,211	10,892	14.1%
	Market St. No.		and the last		
Income taxes	(3,248)	-4.2%	(396)	(3,644)	-4.7%
Minorities	0			0	
NET INCOME	6,433	8.3%	815	7,248	9.4%
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### Cash flow statement

H1 2011	H1 2010	FY 2010
9,769	9,154	9,154
6 433	10.059	16,86 <b>7</b>
		12,438
0,100	0,042	12,400
2 5841	(5.150.)	(4,635)
		(3,187)
A STATE OF THE PARTY OF THE		(659)
		(8,481)
1,525	3,630	4,174
11,830	15,470	24,998
(7,643)	(7,679)	(13,344)
4,187	7,791	11,654
5,108	(1,570)	(6,052)
(9,201)	(5,750)	(5,750)
(634)	775	763
(540)	1,246	615
9,229	10,400	9,769
	9,769 6,433 6,166 2,584) 3,485) 3,775 (2,294) 1,525 11,830 (7,643) 4,187 5,108 (9,201) (634) (540)	9,769       9,154         6,433       10,059         6,166       6,042         2,584 )       (5,150 )         3,485 )       (5,984 )         3,775       6,873         (2,294 )       (4,261 )         1,525       3,630         11,830       15,470         (7,643 )       (7,679 )         4,187       7,791         5,108       (1,570 )         (9,201 )       (5,750 )         (634 )       775         (540)       1,246



### Balance sheet

€x 1000	30-Jun-11	30-Jun-10	31-Dec-10
Fixed assets	101,770	101,150	100,632
Net working capital	38,322	34,073	37,476
Capital Employed	140,092	135,223	138,108
Equity	118,328	115,038	121,846
Deferred taxes	288	301	323
Reserves for risks and severance indemnity	3,283	3,427	3,394
Net debt	18,193	16,457	12,545
Sources of finance	140,092	135,223	138,108

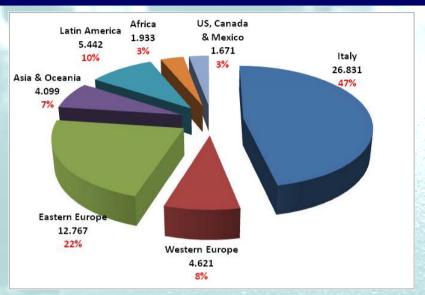


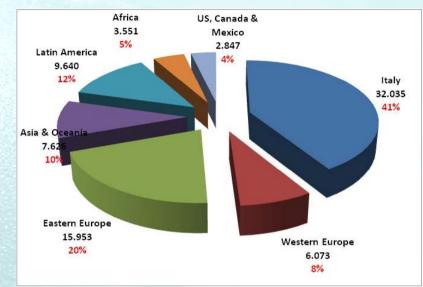
# Net financial position

	€x 1000	30-Jun-11	30-Jun-10	31-Dec-10
A.	Cash	9	15	11
В.	Positive balances of unrestricted bank accounts	7,274	9,082	9,105
C.	Other liquidities	1,946	1,303	653
D.	Cash and cash equivalents (A+B+C)	9,229	10,400	9,769
E.	Current bank overdrafts	8,064	1,500	
F.	Current portion of non-current debt	5,903	5,889	5,843
G.	Other current financial payables	2	116	55
H.	Current financial debt (E+F+G)	13,969	7,505	5,898
l.	Current net financial debt (H-D)	4,740	(2,895)	(3,871)
J.	Non-current bank payables	9,916	14,547	12,240
K.	Other non-current financial payables	3,537	4,805	4,176
L.	Non-current financial debt (J+K)	13,453	19,352	16,416
M.	Net financial debt (L+I)	18,193	16,457	12,545

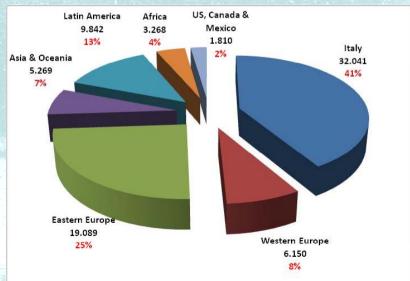


## Sales by area





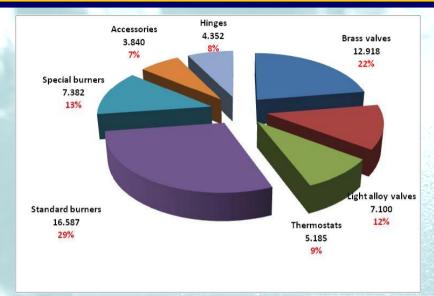
H1 2009

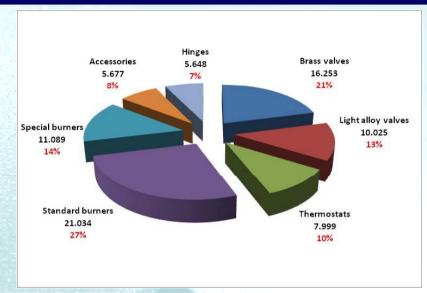


H1 2010

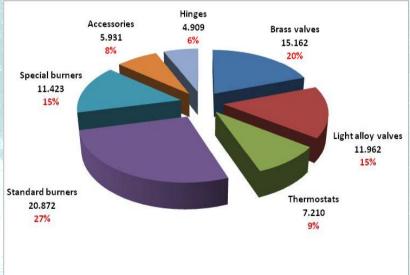


# Sales by product line





H1 2009

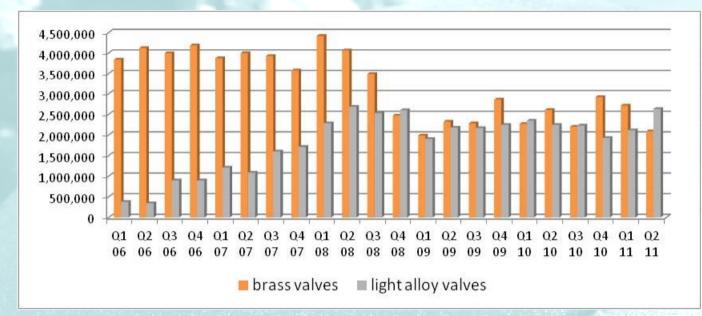


H1 2010



### The introduction of light alloy valves

sales (units)





Raw material incidence on an extruded aluminium gas valve for freestanding range is lower than 5%



Raw material incidence on a forged brass gas valve for freestanding range is about 30%



#### FY 2011 forecasts

- Full year sales growth between 2% and 4%
- Full year EBITDA margin between 21% and 22%



#### Contact

For further information, please contact our Investor Relations Department

#### Gianluca Beschi

SABAF S.p.A.

Via dei Carpini, 1

25035 Ospitaletto (Brescia)

Tel +39.030.6843236

gianluca.beschi@sabaf.it



#### Disclaimer

Certain information included in this document is forward looking and is subject to important risks and uncertainties that could cause actual results to differ materially.

The Company's business is in the domestic appliance industry, with special reference to the gas cooking sector, and its outlook is predominantly based on its interpretation of what it considers to be the key economic factors affecting this business. Forward-looking statements with regard to the Group's business involve a number of important factors that are subject to change, including: the many interrelated factors that affect consumer confidence and worldwide demand for durable goods; general economic conditions in the Group's markets; actions of competitors; commodity prices; interest rates and currency exchange rates; political and civil unrest; and other risks and uncertainties.

Pursuant to Article 154/2, paragraph 2 of the Italian Consolidated Finance Act (Testo Unico della Finanza), the company's Financial Reporting Officer Alberto Bartoli declares that the financial disclosure contained in this financial presentation corresponds to the company's records, books and accounting entries.

